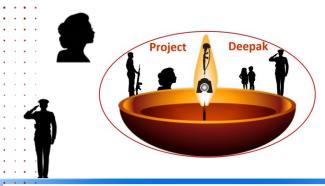


https://join.milvest.in/m/MILVEST2025

### #Join\_MILVEST\_2025\_Today

**MILVEST** 





### **JOIN MILVEST 2025 TODAY**

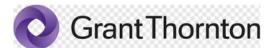






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exclusively for members of military families

You are NOT a Customer to us We should NOT be a Business to you

at MILVEST, it is all about Purpose

Purpose to connect the military value to empowerment, growth and success
 to build a growing Community of military learners & leaders

Join-in Today to experience
the transformative power and purpose of
Project Deepak, an initiative by MILVEST
sponsored by Sambhav-Kadam Foundation

In true spirit of 3Cs of MILVEST
Co-operation, Collaboration & Co-Creation
In a Community framework

If you are a serving or retired Officer / Other-Ranks / military Spouse Fauji-Kid, or Real brother and sister of armed forces personnel, you can Join-in Today

(Army/ Navy AirForce/ CoastGuard)

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### join.milvest.in

You can seek guidance and deeper understanding in our frequently conducted Live Webinars.

Scan the QR Code to Register here for the Webinar

**Grant Thornton** 



**S&P Global** 



After immense success of MILVEST-2024, we proudly present MILVEST-2025 to the military community

# 1. Quick Overview: MILVEST 2025

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#### **MILVEST 2024**

Launch of **Project-Deepak** on Republic Day 2024, with its innovative *Large Program Frameworks* and *Common Class-Room Frameworks* bringing the entire military community to learn and grow under a common inclusive canvas within its **3 Large Programs** 

- 1. Excel (Skill Building) Feb 2024
- 1000+ participants with IMI Bhubaneswar
- 2. PowerBI (Skill Building) March 2024
- ~1000 participants with IMI Bhubaneswar
- 3. Management Essentials with IIM Shillong
- 30 Jan to 30 Oct 2024
- 1500+ participants (600+ Officers, 350+ Ors, 350+
- Spouses & 175+ Fauji Kids)

#### Add-Ons

- **3b.** Industry based HR Seminar
- **3c.** Industry Visit: LinkedIn HQs at Bangalore
- **3d.** Entrepreneurship
- **3e.** LinkedIn Essentials & Digital Designing Essentials
- **3f.** Resume Building

Aadyant (online) :by 'State Street'(MNC) - 01 Dec 2024 Convocation at IIM Shillong - (scheduled 11 Jan 2025)

### **MILVEST 2025**

All of 2024 is included (well proven under Project Deepak) including: - Management Essentials with IIM Shillong,
 - Data learning paths with Excel, PowerBI and (new inclusion) - Business Analytics with IMI Bhubaneswar

PLUS **NEW** Programs, Starting with the innovative game changing **CIO** (Corporate & Industry Orientation)

### **Industry Frameworks**

(Agile & Scrum and Lean Six Sigma)

Short Duration Specialised Programs in

Strategic HR, Marketing, Supply Chain & Operations, Small

Business & Micro Entrepreneurship &

Design Thinking

### **Larger Industry participation**

- Business Excellence course by Grant Thornton,
   Plus periodic Leaders talks from S&P Global, LinkedIn,
   Grant Thornton, State Street etc
- We are aiming for 15,000 (thousand) military learners
  [Officers, Other-Ranks, Spouses, real siblings & Fauji-kids]
  to join us in MILVEST-2025



(Quick Look) : Courses available in MIL\	/EST 2025 : [ All Courses – Online – in l	Large	Program Framework of MILVEST]		
Flagship Courses				M	
	Management Essentials by IIM Shillong 30 Jan to 30 Oct 2025		CIO (Corporate & Industry Orientation) every Fortnight in 2025		
Essential Skills (Data ) Jan- Feb- March	2025			SH	
Excel	PowerBI		Business Analytics	Onw	
Short Duration (one month, 20 Hrs 10	sessions) Specialised Courses				
Strategic Hr with Analtyics	Marketing with Analytics		Supply Chain & Operations with Analytics		
Problem Solving, Design Thir	nking and Critical Thinking Small Business & Micro-Entrepreneurs				
Industry Frameworks	Industry Delivered		Industry Leaders Talks		
Agile and Scrum	Operations Excellence by Grant Thornton		Leaders from S&P Global, Grant Thornton	M	
Milvest Mentor Courses & Programs					
Facility Management	Digital Designing		LinkedIn Essentials & Mentoring		
Master Classes					
Interpreting Financial Statements	Microsoft Office Tools (incl. Business Communication & Emails Etiquettes)				
Industry Certificates					
Lean Six Sigma Green Belt	Lean Six Sigma Black Belt		Certified Scrum Master	Gra	
Early BIRD Super Initiatives & Offers (see full list of courses) HURRY !!	LinkedIn Essentials with 1 Yr LinkedIn License Free ( <b>Offer till 15 Dec 2024</b> )		MasterClass Financial Statements <b>15 Dec</b> MasterClass MS Office <b>06 Feb</b>	Samble	

### Structure: Memberships & Courses, Fee Payments & Classes [in – brief]

**Memberships** To Avail any Course in MILVEST-2025, one has to first choose a membership and join with payment.

- After joining a chosen membership, participants need to pay for enrolling into each course chosen from courses offered within the membership. The memberships are designed on the learning characteristics of participants, for a fitting learning experience.

Memberships have (i) defined eligibility criteria (ii) associated token fee (iii) available courses and resources The Three memberships offered in Year 2025 are #ME\_MILVEST, #BE\_MILVEST, and #CE\_MILVEST

**Management Track** includes

### Courses

**Data Track** includes

essential skill building courses like Excel, PowerBI, Business Analytics.

**Analytics modules** in short duration management courses like HR, Marketing , Supply Chain, "with

Analytics" **Advanced Application courses**: Lean

Six-Sigma Green Belt & Black Belt

(i) Management Essentials - by MILVEST with IIM Shillong (ii) Short duration specialized courses like

etc. with IMI Bhubaneswar **Soft-Skills Track**, like **LinkedIn**, **Resume**,

HR, Marketing, Supply Chain & Operations

**Digital Designing**, Industry online events, Projects, field trips, Interview skills etc.

Master (iii) Frameworks Like Agile & Scrum

(iv) Program by Global Consultancy on **'Operations Excellence'** by Grant Thornton

(i) **CIO** (Corporate & Industry Orientation)

Green Belt & Black Belt, Certified Scrum

(ii) **Industry Certificates** Like Lean six Sigma,

with wide coverage [30+ sessions]

**Industry Track** includes

Invite to Certificate: only participants who meet the previously laid-down clear criteria in each course of (i) attendance (ii) Assignments (iii) Mandatory Taskings (iv) Pre-Certificate formalities. A 3<sup>rd</sup> stage payment for Certificate issue is applicable

Classes: 100% Online Sessions; Participants in Webinar Mode, & few volunteers on-Panel mode in Large Program Framework



No "One-on-One" Policy is strictly applicable. It is always a 'WE-approach' with NO: 'I', Me, Myself' or 'One-on-One'

**Fee Payments** [ do not make any payments , if you have Not understood the design, or do Not agree fully with T&C ]

All courses follow a (Stage 1 & then stage 2 & 3) payment philosophy. Payment (stage - 1) when we join a membership. (Stage - 2) when we Enrol into any course within a membership. (Stage-3) during 'Invite for Certificate', if meeting all Certificate Criteria

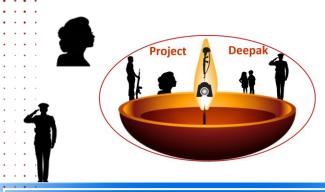
Memberships in MILVEST 2025 (in Brie	f)	
#ME_MILVEST_2025	#BE_MILVEST_2025	#CE_MILVEST_2025
ME_MILVEST for most committed and disciplined learners; with maximum Resources of MILVEST Only membership to offer Management Essentials with IIM Shillong	BE_MILVEST is for people with sole focus on Industry Orientation, or with limited time, less commitment, Or without Qualifying Criteria for ME_MILVEST Management Essentials (with IIM Shillong) is NOT part of BE_MILVEST	ONLY for Participants of ME_MILVEST_2024  Management Essentials (with IIM Shillong) is NOT part of CE_MILVEST
Eligibility for admission		
(i) education (min. 3rd year graduation or above) (ii) computer high level proficiency (iii) English fluency	(i) min. Class 11th (or above), (ii) Reasonable Computer working skills (iii) Reasonable comprehension of English Language	ONLY for Participants of ME_MILVEST_2024 (the passing out batch of 2024 from IIM Shillong)
	ode and work on digital tools (v) Access to wi-fity to help oneself, and resolve minor digital are the program	
Membership Fee: Rs 3750	Membership Fee: Rs 1500	Membership Fee: Rs 1250
Admission Closes (Phase1- on 24 Jan 2025, Phase2- on 27 March 2025) Management Essentials Participants who join after Phase-1 will miss Module (1) of 5 sessions	Admissions Open through out the year	Admissions Closes on 27 March 2025 *Fee may go up after 24 Jan 2025
Note: Participants have to separately enrol in courses	of choice, after paying enrolment fee for each course selected i	n Membership they Join. All Payments are Non-Refundable



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### **JOIN MILVEST 2025 TODAY**

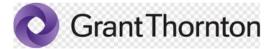






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# 2. The Process to join MILVEST 2025

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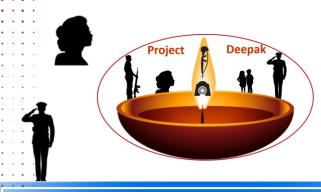
<b>Steps Before</b>	Register and Enrol (Steps in Brief)		
Step (1)	Read once, the Full Course Brochure	(i) General Terms and Conditions (ii) Strict No-Refund Policy	MILVEST
	Properly Understand the points as mentioned opposite	<ul> <li>(iii) Eligibility to join a Membership and different Courses</li> <li>(iv) Care during registering, on personal information – name, - email, mobile no. [No Change Possible later]</li> <li>(v) Verification Process</li> <li>(vi) 3-Stage payments&gt; Registration&gt; Enrolment&gt; Certificate</li> <li>(vii) Criteria for Invitation to Certificate</li> <li>(viii) Specific Course start &amp; End Dates, Course syllabus</li> </ul>	SHILLONG Onward to Glor
Step (2)	Seek Support if Required	(i) Regular MILVEST Webinars (ii) Chat Support (iii) Speak to a MILVEST-ian	
Step (3)	Register for MILVEST2025 on Portal	https://www.milvest.in/register be careful about First name, last name, email & Mobile No. Read norms for personal information	
Step (4)	Make payment for a Membership	ME / BE / CE_MILVEST - Join only One , & make sure to choose correct & best suited membership to you. [ Change not possible, after Payment ]	IMI
Step (5)	Make payment and Enrol into courses	Enrol into Courses, as available in Membership chosen by you	0
Step (6)	Complete Profile & Verification	on the Portal <u>https://www.milvest.in</u>	Grant Thorn
Plse NOTE	Very Important	Please Do Not Make any payments , if not understood the design or not agreeing with Terms &Conditions. There are No Refunds later	Sambhav-Kadam Foundi



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## #Join\_MILVEST\_2025\_Today

**MILVEST** 





### **JOIN MILVEST 2025 TODAY**

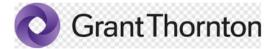






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# 3. To Register and Enrol in MILVEST 2025

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### **Steps To Register & ENROL**

### to **REGISTER**

Once you fill details & Click on

go to www.milvest.in/register

"Register", You will receive a activation link in your email from MILVEST to activate your registration

**Click** on the link in email to activate

your Registration

After Registration & Activation

Login - www.milvest.in

if u forget password, u can reset it using forgot password

#### Fill details **Activate on Email**

- First Name
- Last Name
- Email address
- Contact (mobile no.)
- Password
- Confirm Password
- Referral\* [ for CE\_MILVEST (batch of 2024) it is their TIME No. ]
- for others, say NO

### **Familiarize** (See the top header)

- **Home** lists memberships and courses available. Pay for one membership
- **Your membership** shows the membership you have joined, & courses available to Enroll.
- **Your Courses** shows the courses you have enrolled, after token payments
- **Notifications:** are messages fm Control

#### **ACTION**

**Profile** Complete details quickly **Verification** Upload Documents

### Be careful,

- Personal details, First Name, Last Name email & mob. No. can not be changed later
- Put mob no. with functional WhatsApp
- Put your own email & Mob. and NOT your family members email or mobile
- Referral\* if you have a referral from an ex-MILVEST-ian, fill it. -else just say NO

#### **Next ACTIONS: Timely & QUICLY**

- 'Pay & Join' a Membership
- 'Pay & Enrol' in one or more Courses of Choice
- Avail Attractive 'Early Bird Offers' & interesting courses & workshops
- Familiarise with Participant course Dashboard, inside chosen course/ courses
- Participant course dashboard will provide session joining link, assignment & tasking submission links seamlessly







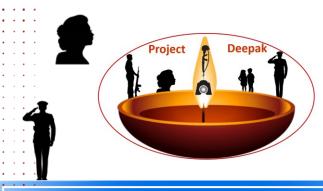




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## #Join\_MILVEST\_2025\_Today

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### **JOIN MILVEST 2025 TODAY**

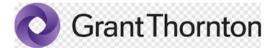






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# COURSES on OFFER 4. 'Details'

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Flagship Courses (L	ong-Duration)	ME-MILVEST	BE-MILVEST	*CE-MILVEST	Admission Closing Dates	Course Start Date
	Enrolment	1250	N/A	N/A		
Management Essentials by MILVEST & IIM Shillong 30 Jan to 30 Oct 2025	Certificate of Completion/ Certificate of Participation (as per eligibility)	1250	N/A	N/A	Phase 1 Closes - 24 Jan 2025  Phase 2 Closes - 27 Mar 2025  those joining during phase 2 will miss Module (1) of 5 sessions on Introduction to Management	Module 1 starts 30 Jan - 13 Feb (05 Sessions)  Module 2 re-starts 01 Apr to 30 Oct 2025
(Corporate & Industry	Enrolment	499	1500	1500		
Orientation) CIO  by Industry professionals with IMI Bhubaneshwar & MILVEST 01 Jan to 31 Dec 2025	Certificate of Participation	500	500	500	open through-out Year 2025	Fortninghtly Sunday Sessions start in January 2025



# Limited Time/ Early Bird Super Initiatives & Offers 'HURRY- Enroll TODAY!! To avail Best Offers

	'HURRY- En	roll TODAY	!! To avail	<b>Best Offer</b>	rs	
Industry Frameworks		ME-MILVEST	BE-MILVEST	CE-MILVEST	Admission Closing Dates	Course Start Date
<b>Agile and Scrum</b> (by Agile Acharya) (once a month, six sessions	Enrolment	500	500	500	current Offer Closes-	19-Jan-25
of 2 hours each, dates will be promulgated)	Certificate of Participation	100	100	100	15 Jan 2025	
<b>Lean Six Sigma Green Belt</b> (E-Learning, self-paced)	Enrolment	600	600	600	current Offer Closes- 24 Jan 2025	01-Feb-25
Certificate by Grant Thornton	Certificate of Completion	199	199	199		
LinkedIn (Super Exciting	Offer)	ME-MILVEST	BE-MILVEST	CE-MILVEST	Admission Closing Dates	Course Start Date
LinkedIn Essentials (with very strong chance to win	Award of Linkedin One Year premium	Free, after completing	Free, after completing	Free, after completing	Offer fully-Closes on 15 Dec 2024	15 Nov to 15 Dec 2025
"One -Year-Free LinkedIn Premium License")	License	LinkedIn Class, with assignments	assignments	LinkedIn Class, with assignments	License needs to be activated by 15 Dec	
Master Classes (6 Hrs)		ME-MILVEST	BE-MILVEST	CE-MILVEST	Admission Closing Dates	Course Start Date
Interpreting 'Financial Statements'	Certificate of Participation (if Attended)	500	500	500	Admission Closes 10 Dec 2024	15-Dec-24
Microsoft Office (Word, PowerPoint, Outlook) including, Business Communication & Email Etiquettes	Certificate of Participation (if Attended)	500	500	500	Admission Closes 05 Feb 2025	09-Feb-25

ssential (Data) skill-bui	ilding Courses [ IMI Bhu	baneswar ]				
		ME-MILVEST	BE-MILVEST	CE-MILVEST	Admission Closing Dates	Course Start Date
	Enrolement	99	99	99		06-Jan-25
Excel	Certificate of Participation/ Certificate of Completion	300	300	300	Closes- 04 Jan 2025	
	Enrolement	99	99	99		17-Feb-25
PowerBI	Certificate of Participation/ Certificate of Completion	300	300	300	Closes- 15 Feb 2025	
	Enrolement	699	699	699		17-Mar-25
<b>Business Analytics</b>	Certificate of Participation/ Certificate of Completion	300	300	300	Closes- 15 Mar 2025	

Industry Delivered Program [ G	RANT THORNTON ]					
		ME-MILVEST	BE-MILVEST	CE-MILVEST	Admission Closing Dates	Course Start Date
'Operations Excellence' - at MILVEST by Grant Thornton	Enrolment	499	499	499	28-Feb-25	Dates will be promulgated
a 30 - Hr, Ten sessions (one 3-Hr session held once a month) Certificate Program	Certificate of Participation/ Certificate of Completion	500	500	500		
Industry Certifications						
		ME-MILVEST	BE-MILVEST	CE-MILVEST	Admission Closing Dates	Course Start Date
Lean Six Sigma Black-Belt - by Grant Thornton		17500	17500	17500	Dates will be pro	mulgated
Once a quater, - subject to Batches with minim - dates will be promulgated	um confirmed strength of 30	partcipants				
Certified Scrum Master, by Scrum Alliance		17500	17500	17500	Dates can be fina 30 is identified by	alised , once firm batch of the participants
If there are firm needs in groups	of 30 confirmed and paid; wel	l qualified Trainers	s can be easily plu	gged in		

Upcoming :Specialised P (One-Month, 10 session 2	rograms from Apr 2025 0 Hr structure ) : Schedule	s will be annou	nced after April	2025			
	(Schedules will be announce	ed after April 2025)					
		ME-MILVEST	BE-MILVEST	CE-MILVEST	Admission Closing Dates	Course Start Date	MILVEST
Dualdana Calaina A Oritical	Enrolement	999	1500	999		After April 2025	IIM
Problem Solving , Critical Thinking & Design Thinking	Certificate of Participation/ Certificate of Completion	1000	1000	1000			SHILLONG Onward to Glory
<b>Marketing</b> Plus Analytics	Enrolement	999	1500	999		After April 2025	
	Certificate of Participation/ Certificate of Completion	1000	1000	1000			
	Enrolement	999	1500	999		After April 2025	**
<b>Supply Chain , Operations</b> plus Analytics	Certificate of Participation/ Certificate of Completion	1000	1000	1000			
	Enrolement	999	1500	999		After April 2025	
Strategic HR plus Analytics	Certificate of Participation/ Certificate of Completion	1000	1000	1000			IMI
	Enrolement	999	1500	999		After April 2025	
Small Business and Micro-Entrepreneurship	Certificate of Participation/ Certificate of Completion	1000	1000	1000			Grant Thornto

#### MILVEST Mentor Programs **ME-MILVEST CE-MILVEST Course Start Date** Certificate **BE-MILVEST** Course IIM 10 Hr (5 sessions) Online Program 500 Enrolment 500 500 - schedules will be promulgated **Facilities Management** (Certificate Program) Certificate of Participation/ 100 100 100 Certificate of Completion 12 Hr (6 sessions) Online program Enrolment 500 500 500 - schedules will be promulgated Digital Designing & **Visual Communications** (using Canva & LinkedIn) (Certificate Program) Certificate of Participation/ 100 100 100 Certificate of Completion 5 Hrs (3 session workshop) - schedules will be promulgated Resume Building Workshops **TBD TBD TBD** - Planned twice in Year 2025 **Every Fortnight on Sundays** - throughout the Year 2025 LinkedIn Coaching Free Free Free 'One to many' & 'One to few' formats - schedules will be promulgated

Other Value- Add-ons Primarily for ME_MILVEST_2025, & CE_MILVEST_2025 Participants.						
Participants from Management Essentials 2024 program would be expected to take lead  Limited opportunities may also be opened to #BE_MILVEST_2025 participants from time to time		Participants will create and lead the below initiatives	After June 2025	After June 2025		
Corporate Visits	Field Trips	At Opportune times, will be promulgated , when feasible	Relevant fees and expenses, as relevant			
MILVEST Holiday- adventure cum social trip	Field Trips	At Opportune times, will be promulgated, when feasible Atleast One will be attempted in 2025	will be worked out on case to case basis, as per opportunity at hand			
Convocation at IIM Shillong	Field Trips	Dec 2025/ Jan 2026 - will be promulgated, if feasible				
Seminar - Industry Focus	Online	at Opportune times				
Industry Leaders talks	Online	will be promulgated at opportune times				
MILVEST 'Creativity & Collab' Club	Online	Peer group collaboration, fun and action begins here				
MILVEST_ Mentors	Online	Industry professionals/ Veterans who can mentor the fauji members				

# MILVEST- Projects Primarily for ME\_MILVEST\_2025, & CE\_MILVEST\_2025 Participants

### **Projects in Focus**

- 1. HR people focus
- 2. Community Engagement
- 3. Consumer centricity: service, engagement and success
- 4. social media & marketing
- 5. Business Communication & PR
- 6. Business Development
- 7. Strategy, marketing and sales
- 8. Social Engagement Content Creation

- 9. Professional/ Management Content Creation
- 10. Data, technology, design, innovation and co-creation
- 11. Program Management
- 12. Research & Report
- 13. Media & Journalism
- 14. Micro-Entrepreneurship : (MILVEST Mementos)
- 15. Monthly Periodical : MILVEST Insights

#### **Remarks**

- Participants from Management Essentials 2024 program would be expected to take lead
- Projects will require people with relevant skills, commitment, initiative and serious work
- Participants with relevant skills and Orientation will be encouraged to take on projects
  - Projects will designed and driven by participants themselves
- Successful Project teams will be rewarded with recognition and Project-Certificates by MILVEST
- Fee will be applicable for Enrolment , as well as issue of Certificate, if invited

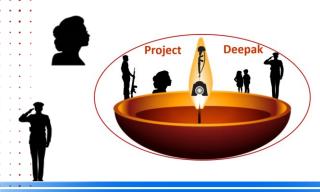




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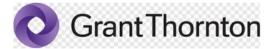






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# COURSES on OFFER 5. 'Syllabus'

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Spouses, Fauji-Kids, Officers and Other-Ranks Upskilled – together at MILVEST

An Unprecedented 11 January 2025

When Dreams Come True...

1000+ military participants will receive a coveted certificate in Business Management from best of Management Institute

100+ participants will travel to Shillong to attend the

& Convocation Ceremony at IIM Shillong

from 09 Jan to 11 January 2025

# Management Essentials - 2024 [by MILVEST & IIM Shillong]



Indian Institute of Management Shillong
Dr. APJ Abdul Kalam Centre for Policy Research and Analysis

### **CERTIFICATE OF COMPLETION**

This is to certify that

has successfully completed the 'Management Essentials'
a 100 hours online certificate program on
Business Administration
between 30 January and 31 October 2024.

between 30 January and 31 October 2024.

This program was delivered exclusively for members of the military community

Director, MILVEST initiative Director, Sambhav-Kadam

Centre Head (Dr. Kalam Centre, IIM Shillong) Director (IIM Shillong)





















The course is very simple & well structured in design

A very large diverse and inclusive Cohort of Shaurya, KarmVeer, Tejasvini, Kutumb and PariVaar will learn together on essentials of Management from the faculty of IIM

its is a broad brush journey of the entire business management domain, in a very smart and agile manner, in 67 sessions spread between 30 Jan and 30 Oct 2025

Participants contribute in terms of responsiveness, active participation, collaboration, co-creation, peer-group interactions

The program requires discipline and timeliness to follow and succeed Your Tuesdays and Thursday evenings become MILVEST evenings Innovative, Effective, Impactful, Tested and Proved.

About 67% participants (1000+) will get certified from 2024 batch

# Management Essentials – 2025 [ by MILVEST & IIM Shillong ]



#### **Criteria for Certificate**

Attendance Live Session – min. 70%

(min. 46 sessions out of 67 sessions

Post-session Quiz: 10 MCQ questions

Once a week assignment: 2-3 pages

fortnightly: simple application based Tasking

Online Viva, once in 2 months (will be scheduled)

Pre-Certificate formalities completion

#### **NOTE:**

All Assignments and Taskings are Time-Bound Max. 7 days to submit from date of issue All Assignments and Taskings are Mandatory for Certificate

#### **Missed Assignments and Taskings**

- will entail a penalty of time & money
- Can be submitted only at end of Course, with different set of assignments
- per assignment/ tasking late fee of Rs 625 each
- delay in invite to Certificate of 2 months, from rest of course, if eligible









### भारतीय प्रबंध संस्थान शिलाँग

Dr. APJ Abdul Kalam Centre for Policy Research and Analysis
Indian Institute of Management Shillong



# Management Essentials - 2025 [ by MILVEST & IIM Shillong ] Syllabus – for 2025 (Page 1 of 3)

Learn
Un-Learn or Re-Learn

The Fundamentals of Business Management

from the qualified Faculty of IIM Shillong

(easy to follow, high level, broad brush trip of the entire business management domain)

**100 Hrs** of well structured Lectures Under **9 defined Modules** 

Every Tuesday & Thursday
7 pm to 8:45 pm
67 sessions \* 1.5 Hrs Online

Module	Date	Topic	Session
Module 1- Introduction			1
to Business	30-01-2025	1.1 Definition of Management	
Management	04-02-2025	1.2 Understanding Management and its importance	2
	06-02-2025	1.3 Evolution of Management Theories	3
	11-02-2025	1.4 Functions of Management	4
	13-02-2025	1.5 Importance and role of Management in Organizations	5
Module 2- General	01-04-2025	2.1 Organization Structure	6
Management	03-04-2025	2.2 Foundation Skills of Management	7
	08-04-2025	2.3 Business Ethics	8
	10-04-2025	2.4 Business Communication	9
	15-04-2025	2.5 Entrepreneurship	10
	17-04-2025	2.6 Creativity & Innovation in Business	11
	22-04-2025	2.7 Business Environment	12
	24-04-2025	2.8 Business Plan and Development	13
Module 3- Economics	29-04-2025	3.1 Micro Economics	14
	01-05-2025	3.2 Macro Economics	15
	06-05-2025	3.3 Financial Economics	16
Module 4- Finance	08-05-2025	4.1 Financial Planning	17
	13-05-2025	4.2 Budgeting	18
	15-05-2025	4.3 Financial Analysis & Reporting	19
	20-05-2025	4.4 Fund Management	20
	22-05-2025	4.5 Forecasting	21
	27-05-2025	4.6 Supervising	22
	29-05-2025	4.7 Financing Decision	23
	03-06-2025	4.8 Investing Decision	24
	05-06-2025	4.9 Risk Mitigation	25







### भारतीय प्रबंध संस्थान शिलाँग

Dr. APJ Abdul Kalam Centre for Policy Research and Analysis
Indian Institute of Management Shillong



# Management Essentials - 2025 [ by MILVEST & IIM Shillong ] Syllabus – for 2025 (Page 2 of 3)

1500+ military families participated and benefited in 2024

a unique initiative
an innovation
Full of impact, learning,
positivity and growth
Building a strong community
Of military learners

Let the 2025 be a
Management Essentials
– for everyone, in military

**SPREAD the Word to ALL** 

Module	Date	Topic	Session
Module 5-	10-06-2025	5.1 Management Styles & Approaches	26
HRM & OB	12-06-2025	5.2 Group Dynamics	27
	17-06-2025	5.3 Leadership Theories	28
	19-06-2025	5.4 Team Building	29
	24-06-2025	5.5 Motivation & Employee engagement	30
	26-06-2025	5.6 Recruitment and Selection	31
	01-07-2025	5.7 Training and Development	32
	03-07-2025	5.8 Feedback & Assessment	33
	08-07-2025	5.9 Compensation & Benefits	34
	10-07-2025	5.10 Negotiation	35
Module 6- Marketing	15-07-2025	6.1 Principles of Marketing	36
Management	17-07-2025	6.2 Marketing Research	37
	22-07-2025	6.3 Consumer Behaviour	38
	24-07-2025	6.4 Service Marketing	39
	29-07-2025	6.5 Branding	40
	31-07-2025	6.6 Marketing Strategy	41
	05-08-2025	6.7 Digital Marketing	42
	07-08-2025	6.8 Advertisement	43
	12-08-2025	6.9 B2B Marketing	44
	14-08-2025	6.10 Salesforce Management	45

















### भारतीय प्रबंध संस्थान शिलाँग

Dr. APJ Abdul Kalam Centre for Policy Research and Analysis
Indian Institute of Management Shillong



# Our participants experienced significant impact & improvement

Action Orientation
Problem solving
Team work
Collaboration
Leadership
Time management
Data orientation
Time management
Digital Quotient
Soft skills

Alongside focussed learning mentoring upskilling and deeper understanding of business and industry frameworks

# Management Essentials - 2025 [ by MILVEST & IIM Shillong ] Syllabus – for 2025 (Page 3 of 3)

Module	Date	Topic	Session
Module 7- Production	19-08-2025	7.1 Introduction to Operations Management	46
& Operation	21-08-2025	7.2 Forecasting	47
Management	26-08-2025	7.3 Inventory Control & Supply Chain Management	48
	28-08-2025	7.4 Six Sigma	49
	02-09-2025	7.5 Lean Management	50
	04-09-2025	7.6 Maintenance Management	51
	09-09-2025	7.7 PERT & CPM	52
	11-09-2025	7.8 Project Risk Management	53
Module 8- Strategic	16-09-2025	8.1 Process of Strategic Management	54
Management	18-09-2025	8.2 Function of Strategic Management	55
	23-09-2025	8.3 Strategy & Competitive Advantage	56
	25-09-2025	8.4 Indian Wisdom for Modern Management	57
	30-09-2025	8.5 SWOC Analysis	58
	02-10-2025	8.6 Values, Ethics and Responsible Governance	59
	07-10-2025	8.7 Business Model	60
Module 9- Information	09-10-2025	9.1 Software Project Management	61
Systems & Analytics	14-10-2025	9.2 Software Project Management	62
	16-10-2025	9.3 Data Science	63
	21-10-2025	9.4 Descriptive Analysis	64
	23-10-2025	9.5 Predictive Analysis	65
	28-10-2025	9.6 Text & Social Media Analytics	66
	30-10-2025	9.7 Reccomender Systems for e-commerce	67













### **CIO – Corporate & Industry Overview**

13

15

**HRBP** 

**Talent Acquisition** 

Learning & Development

Being part of military community, we face a systemic challenge of disconnect from Corporates and Business. Lack of awareness on Corporate domain, leads to sub-optimal opportunities and outcomes

CIO (Corporate and Industry Orientation) is an innovative design. The idea is to augment and bridge awareness gap on industry verticals, domains & topics; as participants continue upskilling on structured paths.

The delivery by industry professionals at CIO, coupled with upskilling should deliver an impactful outcome to professional aspirations of many military families

A list of topics to be covered under CIO is outlined below. However, the list is only representative, and there may be slight refinement/ variation in topics during the progression of CIO throughout the year 2025.

The sessions will be held once a fortnight on Sundays. The schedule and timings will be informed and published, well before sessions

•	CPP	or turnities and outcomes	10	Loaning & Dovolopment
			16	Marketing
			17	Strategy
	1	Supply Chain & Logistics	18	Sales, Pre-Sales, After-Sales, Business Development
	2	Ecommerce	19	Customer Support, Customer Satisfaction, Customer Care
	3	FMCG	20	Communications
	4	Healthcare	21	Operations
			22	Cyber Security
	5	Investment Banking	23	Data & Technology
	6	Security	24	ITES
	7	EdTech	25	Engineering Services & Manufacturing
	8	Manufacturing	26	Technical Project Management , Product Owner, and Product Management in agile
	9	Hospitality		environment
	10	Consulting	27	Governance Risk Compliance and Assurance
	11	Media	28	ESG
	1 1	Media	29	HR Admin Security
	12	Aviation	30	AI , ML , OpenAI , ChatGPT and Prompt Engineering







### MS Excel Based Decision Making: 06 January to 27 January 2025







## Executive Development Programme: 'MS Excel based Decision Making'





This is to certify that

### Sample

from Indian Armed Forces Community, has successfully completed all requirements of the Nine (09) days Executive Development Programme on "MS Excel based Decision Making" during 20 Feb - 02 Mar 2024. The program was jointly conducted by International Management Institute, Bhubaneswar & MILVEST.

This program is part of <u>Project-Deepak</u> by <u>MILVEST</u> initiative (sponsored by <u>Sambhav-Kadam Foundation</u>) to upskill and enable military family members under its Large-Program Frameworks.



MILVEST2024/EXCEL/100088



Prof. Sourabh Sharma
Capt (IN) Vinay Singh (Retd)
Prof. Ramesh Behl
Prof. Bean IMI, Bhub Participants need to qualify to be invited for Certificate baneswar
Convenor: Project Deepak

























## An Essential Skill Lacking in most Faujis

This MILVEST initiative is to bridge the crucial Gap

International Management
Institute, Bhubaneswar

Basic and Intermediate Level

#### **Certificate Criteria**

17/01/25

20/01/25

22/01/25

24/01/25

27/01/25

28,29 Jan

Day 6

Day 7

Day 8

Day 9

(2 Hours)

**Day 10** 

Spare

(2 Hours)

(2 Hours)

(2 Hours)

(2 Hours)

- Attendance 70%
- Post session MCQ Quizzes
  - weekend assessment
    - final assessment

Mandatory

- MS Excel Ver. 2016 or above
  - personal computer

#### MS Excel Based Decision Making: 06 January to 27 January 2025 Date 6:55 PM - 9:00 PM Day 06/01/25 Dav1 Introduction to Excel and the Role of Excel in Helping and Facilitating Decision Making Ø Use of worksheet functions, performing calculations and formatting data (2 Hours) Ø If and multiple if conditional statements 08/01/25 Day 2 **Data Management and Formatting** Ø Sorting & Filtering (2 Hours) Ø Various reference types and their relevance Ø Conditional Formatting: Ø In Built Data Formatting and Analysis 10/01/25 Day 3 (2 Hours) Ø Conditional Formatting: Ø Logical Formula Ø Data Analysis Toolpack Ø Calculating Mean, Median, Mode and other descriptive statistics 13/01/25 **Creating Multidimensional tables to support Decision making:** Day 4 Ø Constructing PivotTable in Excel (2 Hours) Ø Summarizing the data for data analytics 15/01/25 Creating interactive data reports and Graphs Day 5 Ø Data visualization through different categories of charts (2 Hours) Ø What-if analysis in Excel:

Ø Scenario Manager Creating Decision models using

Ø Lookup, VLookup, HLookup and Xlookup Functions

**Linear Programming and Transportation Modelling** 

Ø Complex type of route/network to minimize the distance/time

Ø Covering two or more than two variables optimization methods (maximization and

Learn management applications through:

Ø Minimizing transportation using Solver

Ø Maximize the capacity using solver

**Solving Assignment / Problem Solving** 

-Goal Seek

Ø String Functions

minimization)

Ø Sensitivity analysis

**Network Flow Models** 

(Spare for any Variability)

Solving business problems using:

Ø Using Index and match functions

Ø Basic Financial Functions





















### "Data Analytics with Power BI" 17 Feb to 08 Mar 2025





**Executive Development Programme:** 'Data Analytics with PowerBI'





It is certified that

MILVEST2024/PowerBI/200373

### Sample

from Indian Armed Forces Community, has successfully completed all requirements of the 20-Hour Executive Development Programme on "Data Analytics with PowerBI" conducted Online-Live during 19 Mar - 30 Mar 2024. The program was jointly conducted by International Management Institute, Bhubaneswar & MILVEST.

This program is part of Project-Deepak by MILVEST initiative (sponsored by Sambhav-Kadam Foundation) to upskill and enable military family members under its Large-Program Frameworks.



Dr. Pratyush Banerjee Capt (IN) Vinay Singh (Retd.) Prof. Ramesh Behl Assoc Prof. HRM, OB & Participants need to qualify to be invited for Certificate baneswar Prof. Ramesh Behl Convenor: Project Deepak





















Data Visualisation and Data mindset is critically essential in every job today.

Data is no more 'the new Oil' Data is Omnipresent now, and without data mindset you can Not function at all

Data is also a universal skill gap in the military Community. This MILVEST initiative is to start your journey on Data. Today.

#### **Certificate Criteria**

- Attendance 70%
- Post session MCQ Quizzes
  - weekend assessment
    - final assessment

#### **Essentials**

- Personal Computer
- MS Excel ver. 2016 or above
- guidance will be provided for PowerBI access



### "Data Analytics with Power BI" 17 Feb to 08 Mar 2025

Date	Day	6:55 PM – 9:00 PM
17.02.2025	Day1 (2 Hours)	Introduction to data analytics
		Ø Use cases of data analytics
		Ø How data analytics can benefit business functions
		Ø Obstacles in creating analytics culture.
		Ø Major data analytics frameworks
19.02.2025	Day 2 (2 Hours)	Types of data analytics and their applications
		Ø Descriptive analytics
		Ø Predictive analytics
		<ul><li>Ø Prescriptive analytics</li><li>Ø State and scope of each level of analytics in India</li></ul>
21 02 2025	Day 3 (2 Hours)	y state and scope of each level of analytics in India
21.02.2025	Day 3 (2 Hours)	Basics of data cleaning
		Ø Difference between structured and unstructured data
		Ø Types of data – continuous and categorical
		Ø Sources of data – internal and external
		Ø Missing data analysis / data imputation
		Ø Outlier detection and removal Ø Duplicate data removal
		Ø Data distribution check
24.02.2025	Day 4 (2 Hours)	Introduction to Power BI and the Role of Power BI in Data Visualization and Descriptive
24.02.2025	Day 4 (2 Hours)	Analytics
		Ø Understanding the fundamentals of data visualization
		Ø Getting familiarized with Power Bl's interface
		Ø Loading and formatting data from different sources
26.02.2025	Day 5 (2 Hours)	Basics of Storyboarding
		Ø Understanding the basic aspects of design thinking
		Ø Do's and don'ts of a good visual
		Ø How to reduce clutter
		Ø Understanding cognitive load
20.02.2025	2 6 (2.11 )	Ø Real world examples of good and bad visualizations
28.02.2025	Day 6 (2 Hours)	Creating interactive data reports and Graphs  Ø Data visualization through different categories of charts -Maps, Forecasts, KPI, Funnel charts,
		Waterfall charts etc.
		Ø Connecting with Power BI Service and saving Power BI outputs
03.03.2025	Day 7 (2 Hours)	Data Management and Formatting and basic visualizations
	', ' ', ', ', ', ', ', ', ', ', ', ', '	Ø Merging and appending datasets through Power Query Editor
		Ø Creating basic dashboards
		Ø Learning to create storyboards
05.03.2025	Day 8 (2 Hours)	Understanding the scope of custom visualizations
		Ø Constructing speedometers
07.02.2025	Davi 0	Ø Creating interactive infographics and slicers
07.03.2025	Day 9	Advanced visualizations with AI powered visuals  Ø Understanding the applications of Key Influencer
	(0.11	Ø How to use decomposition trees
	(2 Hours)	'
08.03.2025	Day 10	Solving Assignment / Hands-on Test
10,12,14 Mar	(Spare)	(Spare) for any Variation







### "Business Analytics" 17 March to 05 April 2025





MILVEST2024/PowerBI/200373





### **Executive** Development Programme:

**Business Analytics** 

Just a Sample of Certificate for Business Analytics from IMI

from Indian Armed Forces Community, has successfully completed all requirements of the 20-Hour Executive Development Programme on "Data Analytics with PowerBI" conducted Online-Live during 19 Mar - 30 Mar 2024. The program was jointly conducted by International Management Institute, Bhubaneswar & MILVEST.

This program is part of Project-Deepak by MILVEST initiative (sponsored by Sambhav-Kadam Foundation) to upskill and enable military family members under its Large-Program Frameworks.

Participants need to qualify to be 'invited for Certificate'

Assoc Prof, HRM, OB & Communications

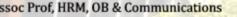
Director, MILVEST Convenor: Project Deepak Director IMI, Bhubaneswar











Taking the journey ahead, after brushing hands with Excel and PowerBI, lets take a deeper dive into understanding Data, learn about Data Management, Predictive Analytics, Machine Learning, Natural Language Processing

If the words sounds complicated, then smile; becoz we are going to learn about them soon in the Business Analytics course

### **Certificate Criteria**

- Attendance 70%
- Post session MCQ Quizzes
  - weekend assessment
    - final assessment

### **Essentials**

- Personal Computer
- MS Excel ver. 2016 or above
- PowerBI access installed

Date	Day	6:55 PM – 9:00 PM
17.03.2025	Day1 (2 Hours)	Introduction to Business Analytics
		Ø How business analytics can benefit business functions
		Ø Obstacles in creating analytics culture.
		Ø Major business analytics applications
		Ø Use cases of business analytics
19.03.2025	Day 2	Levels of business analytics and their applications
	(2 Hours)	Ø Descriptive analytics Ø Predictive analytics
		Ø Prescriptive analytics
		Ø State and scope of each level of business analytics in India
21.03.2025	Day 3	Data Management and Hypotheses development
21.03.2023	(2 Hours)	Ø Types of data – Nominal, Ordinal, Interval and Ratio
	(2 110413)	Ø How to measure data using surveys
		Ø Checking reliability and validity of surveys
		Ø Other data capturing techniques
		Ø How to define a business problem-develop research framework
		Ø Developing actionable research hypotheses
24.03.2025	Day 4	Predictive Analytics I – Correlation and Regression
	(2 Hours)	Ø Introduction to Correlation Analysis
		Ø Understanding the basic applications of correlation analysis
		Ø Introduction to Regression Analysis
		Ø Understanding the basic applications of Regression Analysis
26.03.2025	Day 5	Predictive Analytics II – A/B Tests and ANOVA
	(2 Hours)	Ø Independent sample T Tests
		Ø Paired Sample T tests Ø Understanding applications of T tests in diverse business contexts
		Ø Introduction to One Way ANOVAØ Understanding applications of ANOVA
28.03.2025	Day 6	Machine Learning I
20.03.2023	(2 Hours)	Ø Supervised Machine Learning fundamentals
	(2 110 11 5)	Ø Useful applications in business
		Ø Hands-on exercises
31.03.2025	Day 7	Machine Learning II
	(2 Hours)	Ø Unsupervised Machine Learning applications in business
		Ø Useful applications in business
		Ø Hands-on exercises
02.04.2025	Day 8	Natural Language Processing I
	(2 Hours)	Ø Basics of Text Mining
		Ø Text Preprocessing
		Ø Text Classification (Bag of Word)
04.04.2025	Day 9	Natural Language Processing IIØ Understanding the basics of sentiment analysis
	(2 Hours)	Ø Applications of Sentiment Analytics in business
05.04.2025	Day 10	Solving Assignment / Hands-on Test
07 & 09 Apr	Spare	Spare



### Programs to be scheduled from April 2025 Short duration (20 Hrs 10 sessions) Specialised courses

**Problem Solving, Critical Thinking & Design Thinking** 

**Marketing** Plus Analytics

**Supply Chain , Operations** plus Analytics

**Strategic HR** plus Analytics

**Small Business and Micro-Entrepreneurship** 



### interesting and high level topics of Problem Solving and Critical thinking, which can elevate your own thinking approach and pitch

### **Certificate Criteria**

- Attendance 70%
- Post session MCQ Quizzes
  - weekend assessment
    - final assessment

### **Essentials**

- Personal Computer



### Problem Solving, Critical Thinking & Design Thinking

Date	Session No.	6:55 PM – 9:00 PM
05.05.2025	Day1 (2 Hours)	Introduction to Design Thinking
07.05.2025	Day 2 (2 Hours)	Design Thinking Process – Five Stages of Design Thinking
09.05.2025	Day 3 (2 Hours)	Empathy and Problem Definition
12.05.2025	Day 4 (2 Hours)	Ideation – DISRUPT Model, Mind Mapping
14.05.2025	Day 5 (2 Hours)	Ideation - SCAMPER Model, Crowd Sourcing
16.05.2025	Day 6 (2 Hours)	Ideation – Exercises
19.05.2025	Day 7 (2 Hours)	Idea Evaluation Techniques
21.05.2025	Day 8 (2 Hours)	Prototyping & Testing
23.05.2025	Day 9 (2 Hours)	Continuous Innovation and Lean Methodology
24.05.2025	Day 10	Group Project Presentation / End evaluation





### MARKETING AND MARKETING ANALYTICS

Date	6:55 PM – 9:00 PM	Date	6:55 PM – 9:00 PM	
9 <sup>th</sup> June 2025	Introduction to Marketing What is marketing? The Evolution of Marketing. Marketing Changes in the new millennium. The External and Internal Environment and its impact on marketing		Analytics I-Basic Statistics & Cross Tables [Using Software] Measures of Central Tendency, Dispersion and Symmetry. Introduction to test of Hypothesis, Chi-Square goodness of fit, independence of variables	
11 <sup>th</sup> June 2025	Setting Product Strategy Product characteristics and classification, Differentiation, Product Hierarchy, Product Systems and Mixes, Product Line Analysis, Product Line Length, Product Mix Pricing, Co-branding and Ingredient Branding	23 <sup>rd</sup> June 2025	Analytics II-Correlation & Regression Analysis in marketing context [Using Software] Scatterplots, Correlations - Pearson and Spearman, Simple and Multiple Regression, Assessing Goodness of Fit - Sum of Squares, R and R <sup>2</sup> , Checking the assumptions, predicting using Regression	
13 <sup>th</sup> June 2025	Developing Pricing Strategies  How companies price, Consumer Psychology and Price, Steps in setting the price, Adapting the price, Geographic Pricing Strategies, Price Discounts and Allowances, Promotion Pricing, Differentiated Pricing, Responding to Price Changes	25 <sup>th</sup> June 2025	Analysis III - Factor Analysis in Marketing context [Using Software] Introduction, EFA versus PCA, Theory behind EFA and PCA, Factor Extraction, Eigenvalues and Scree Plots, Sample Size, Reliability Analysis, Cronbach Alpha, Reporting the results	
16 <sup>th</sup> June 2025  Designing and Managing Networks  Marketing Channels and Value Network, Role of Marketing Channels,  Channel Levels, Channel Design Decisions, Channel Management  Decisions, Channel Integration, Vertical Marketing Systems, Channel  Conflict, Cooperation and Competition, Types of Retailers, Private		27 <sup>th</sup> June 2025	Analytics 4 - Cluster Analysis in Marketing context [Using Software] Basic Concepts, Conducting Cluster Analysis, deciding on the number of clusters, Assess Reliability and Validity, Hierarchical and k-means Cluster Analysis	
	Labels, Wholesaling, etc.	30 <sup>th</sup> June 2025	End Examination	
18 <sup>th</sup> June 2025  STP & Marketing Communications  Segmenting Consumer Markets, Market Targeting, Introducing Positioning, Strategies of Positioning, Communicating & delivering the positioning strategy, Developing Effective Communication, Deciding on the Marketing Communication Mix, Managing the Integrated Marketing Communication			SOFTWARE REQUIREMENT For sessions 6-9 we would be using a open-source specialized software Jamovi which should be downloaded and installed from <a href="https://www.jamovi.org/">https://www.jamovi.org/</a> . This software is free of cost and does not require any license.	





### **Supply Chain, Operations Plus Analytics**

Date	6:55 PM – 9:00 PM	Date	6:55 PM – 9:00 PM
07.07.2025	Introduction to Operation Management	18.07.2025	Understanding the Supply Chain
09.07.2025	<ul> <li>Understanding Goods and Services</li> <li>Value Chain Paradigms and Perspectives</li> <li>Performance Measurement</li> <li>Application through cases</li> <li>Operations Strategy</li> </ul>		<ul> <li>Objective of Supply Chain</li> <li>Importance of Supply Chain Decisions</li> <li>Decision Phases in a Supply Chain</li> <li>Process View of a Supply Chain</li> </ul>
11.07.2025	<ul> <li>Strategic planning and competitive priorities</li> <li>Technology Management</li> <li>Goods and service design</li> <li>Process Selection</li> </ul> Facility Management	21.07.2025	<ul> <li>Network Design for Efficient and Effective Supply Chain</li> <li>➤ Factors Influencing Network Design Decision</li> <li>➤ Models for Facility Location and Capacity Allocation</li> </ul>
14.07.2025	<ul> <li>Designing Layouts</li> <li>Line balancing models</li> <li>Safety and Ergonomics</li> <li>Evaluating location decisions</li> <li>Capacity Management and Production Planning</li> </ul>	23.07.2025	Planning Supply and Demand in Supply Chain  Responding to predictability variability  Managing Supply
16.07.2025	Capacity Measurement in Operations     Theory of Constraints     Inventory Decisions  Operations Scheduling	25.07.2025	<ul> <li>➤ Managing Demand</li> <li>Coordination in a Supply Chain</li> <li>➤ Obstacles to Coordination</li> <li>➤ Continuous Replenishment and Vendor Managed Inventories</li> </ul>
	<ul> <li>Scheduling applications and approaches</li> <li>Application of sequencing rules</li> <li>Scheduling monitoring and control</li> </ul>	26.07.2025	<ul> <li>Collaborative Planning, Forecasting and Replenishment</li> <li>Inventory Management in Supply Chain</li> <li>Evaluation</li> </ul>





### **Strategic HRM and HR Analytics**

Date	6:55 PM – 9:00 PM	Date	6:55 PM – 9:00 PM
11.08.2025	Introduction to Strategic HRM  Ø Discussion on different types of business strategies -Porter's 5 Force Model, Barney's Resource based view, Miles and Snow's Typology, BCG Matrix  Ø Discussion on Kaplan and Norton's Balanced Score Card  Ø Introduction to Baker and Huselid's HR Scorecard	22.08.2025	Talent Analytics  Ø HR Analytics for understanding effectiveness and efficiency of recruitment process [including new-hire quality]  Ø HR Analytics for measuring impact of On-boarding  Ø Predicting Employee Attrition and finding root cause behind attrition and offer acceptance
13.08.2025	HR Audit  Ø HR Audit – need and benefits  Ø HR Audit methodology: Interviews, Observations and Questionnaires  Ø Linking business strategy with HRD scorecard  Ø Writing Audit report	25.08.2025	Learning and Development Analytics  Ø Identifying the most effective training program  Ø Comparing pre and post training performance improvement  Ø Connecting learning derived from training programs with employee productivity and ROI
15.08.2025	Workforce Planning Strategies  Ø Demand forecasting Ø Supply forecasting Ø Strategies for employee shortage and surplus – scenario planning, forecasting models	27.08.2025	Employee engagement and wellbeing analytics  Ø Determining effectiveness of wellness initiatives on employee attitude towards workplace  Ø Connecting wellbeing expenses with employee's rise in productivity  Ø Connecting wellbeing with absenteeism, attrition etc.
18.08.2025	Punction-specific Strategic Issues  Ø Recruitment strategies  Ø Training and development strategies  Ø Promotion and succession planning strategies  Ø Reward and recognition strategies  Ø Global HRM strategies  Ø HR Strategies to connect with overall business objectives		Performance and Comp-Ben Analytics  Ø Identifying the best and poor performers in a cycle  Ø To identify most important metrics to capture employee performance which can help in refining existing appraisal methods  Ø Developing appropriate reward and incentive structure for high performers and negative reinforcement strategies for poor
20.08.2025	Introduction to HR Analytics  Ø Origin of HR Analytics – how it all started  Ø Applications for Analytics in HR  Ø Real-life use cases	30.08.2025	Solving Assignment / Hands-on Test



## Owning a business can give us what many of us often dream

### **Freedom & Financial Independence**

Entrepreneurship is a buzz – word, but often what we mean is

Small Business & Micro

Entrepreneurship

#### **Certificate Criteria**

- Attendance 70%
- Post session MCQ Quizzes
  - weekend assessment
    - final assessment
- Submission of Individual Business Plan

### **Essentials**

- Personal Computer



### "Small Business and Micro Entrepreneurship"

Date	Session No.	6:55 PM – 9:00 PM
06.10.2025	Day1 (2 Hours)	District MSME Structure - A Glance
08.10.2025	Day 2 (2 Hours)	Forms of Small Businesses – Structure and Legal Context
10.10.2025	Day 3 (2 Hours)	Sources of Finance – Debt and Equity
13.10.2025	Day 4 (2 Hours)	Evaluating a Project – ROI, Payback
15.10.2025	Day 5 (2 Hours)	Evaluating a Project - NPV, IRR
17.10.2025	Day 6 (2 Hours)	Maintaining Financial Records – Tally
20.10.2025	Day 7 (2 Hours)	Analyzing Financial Statements – Ratios
22.10.2025	Day 8 (2 Hours)	Developing a Budget
24.10.2025	Day 9 (2 Hours)	Essentials of Preparing a Feasibility Report
25.10.2025	Day 10	Group Project Presentation / End Evaluation













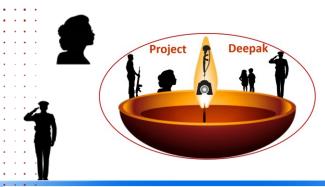




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### #Join\_MILVEST\_2025\_Today

**MILVEST** 





### **JOIN MILVEST 2025 TODAY**

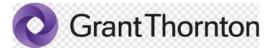






Army Institute of Technology







**S&P Global** 

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be a #MILVEST-ian TODAY!!

exclusively for members of military families

The above were many of the courses scheduled and planned for 2025 and we have the full Year 2025 ahead of us to plan More

MILVEST has a bold aim to enable and empower 15000+ military participants in 2025.

So Join in Now & avail the best at MILVEST some offers close soon So HURRY!!

**SPREAD the Message to ALL** 

join.milvest.in